



April 26, 2017

The Honorable Larry Hogan, Jr.
100 State Circle
Annapolis, Maryland 21401

Dear Governor Hogan and Family,

On behalf of Associated Builders and Contractors (ABC), I would like to express my sincerest condolences on the passing of your father, Lawrence Hogan, Sr. A man of integrity who served his country and community through years of public service, he will surely be missed by those who knew him.

His experience serving Marylanders in the U.S. House of Representatives before joining ABC as President and CEO gave him a unique perspective on the intersection of business and well-intentioned government regulation. He was acutely aware of the burdens faced by small business owners and the importance of the free enterprise system in creating opportunities for all Americans. In remarks delivered to the Carter administration's White House Conference on Balanced Growth and Economic Development, he urged officials to allow those impacted by government action to have a voice in the regulatory process to achieve harmony between government and industry. Many years later, ABC still works diligently to achieve and maintain the harmony he spoke of for the benefit of our communities.

He poignantly stated in his introductory letter to ABC members in February of 1977, "The strength of ABC lies in the fact that it is run by members for members. I want to have the benefit of your experience and knowledge." Yet, without question, the association and its members greatly benefited from his depth of knowledge and leadership. ABC will always remain grateful for your father's contributions to our organization and the merit shop construction industry.

Sincerely,

Michael Bellaman
President and CEO
Associated Builders and Contractors